
PARIS21 Secretariat Provisional Programme of Work & Budget (2011–2014)

1. Introduction

The present document offers a draft programme of work and budget for the PARIS21 Secretariat covering the period 2011–2014. The Secretariat proposes a four-year programme to (i) align with the OECD's biennium work management system and (ii) define a medium-term – rather than short-term – vision that is synchronised with the Dakar Declaration on the Development of Statistics (DDDS). The programme draws on the recommendations of the PARIS21 evaluation, the DDDS, the Future Strategy for the Partnership, and the report from the PARIS21 Special Committee on Logical Framework, Governance and Funding Issues. It should be noted that this document does not repeat all the work programme elements outlined in the logical framework (see Annex I of the Special Committee's report).

2. Programme of Work

The Future Strategy for the Partnership and the new logical framework outlined in the Special Committee Report defined four main axes for PARIS21 work: Co-ordination, Advocacy, NSDS, and Knowledge for Statistics. Activities under these four components are outlined below, along with a section on general management. Each component is further broken down by global activities and country-level activities.

2.1 Co-ordination

The report of the Special Committee calls for the Secretariat to “be strengthened to include the co-ordination of the Partnership”. To **facilitate the co-ordination of stakeholders to better address an evolving agenda**, the Secretariat will undertake a number of activities, including the following:

Global Activities

- Report on progress in the Dakar Declaration for the Development of Statistics through the **logical framework**, including calculating its indicators through conducting surveys and other methods of collecting information from members of the Partnership.
- Conduct and disseminate the main findings and recommendations of the **Partner Report on Support to Statistics (PRESS)** rounds. Beginning with the 2010 round, an online system of data collection and dissemination will be available.
- Implement improvements in terms of **exchange of information and communication**, particularly on activities carried out at country level. The Secretariat will pay keen attention to the

importance of organising joint missions in recipient countries and in fact the updated PARIS21 website will include information on upcoming Secretariat missions.

- The Secretariat will continue to launch **new studies** (use of data, statistical development, costing, quality assessment framework), in particular an update of the **NSDS guidelines**, drawing on the experiences gathered and lessons learned over the past several years by both the Secretariat and the wider Partnership.
- Organise **PARIS21 governance** meetings (Board, Executive Committee, and Consortium), and facilitate the participation of statisticians in relevant events.
- Provide support to the **PARIS21 evaluation** to be conducted in 2013.

Country-Level Activities

- Assist countries in establishing **national partnerships** between government and other national stakeholders on one side and donor representatives on the other to define priorities for and coordinate support to statistical development. This activity is also included in section 2.3 below.

2.2 Advocacy

Since its creation, PARIS21 has played a key role in **advocating for increased involvement of national stakeholders in statistical development** and **enhancing the status of statistics in major international initiatives**. This objective will continue to be crucial to PARIS21's work, and the Secretariat proposes to undertake the following:

Global Activities

- Develop and deliver **advocacy messages, materials, interviews, and events** adapted to audiences with a focus on the use of statistics and NSDSs.
- Roll out the **Advocating for the NSDS: Country-Level Toolkit** (formerly known as START) to help countries develop **advocacy strategies** and better communicate on statistics. It is proposed to organise specific regional workshops where statisticians, users and policy-makers could discuss good practices on how to better use and disseminate statistics and better contribute to development outcomes.

Country-Level Activities

- Facilitate the design and implementation of **country advocacy programmes or strategies** including the production of booklets, summaries of national statistical development plans, specific booklets on sectoral approaches when appropriate, and the organisation of national events. Specific advocacy programmes in selected countries will continue in close collaboration with the NSDS support programme. This activity is also included in section 2.3 below.

2.3 National Strategies for the Development of Statistics – NSDS

The NSDS is a participatory, inclusive, ongoing process for sustainably building statistical capacity in developing countries. The principles of the NSDS process are to be systematically promoted and applied in developing countries and within the donor community. The main objective of the NSDS programme is

to provide assistance to countries to create national partnerships on statistics (as mentioned above under 2.1) and to ***promote better-quality and effectively implemented NSDSs***.

- For countries just starting the process, focus will be placed on the importance of co-ordination mechanisms across the NSS and the development partners' community. Support will also be provided to NSDS co-ordinators through a specific intake procedure (study visits, for example).
- For countries already engaged in the process, focus will be placed on countries where the mainstreaming of sectors could be improved (moving from NSO corporate plans to system-wide NSDSs). In 2010, the Secretariat is working closely with the FAO to better mainstream the agricultural sector into NSDSs. Similar programmes will be pursued to mainstream other sectors in collaboration with relevant agencies (e.g., UNESCO, WHO).
- For countries where a co-ordination mechanism among development partners has been ineffective, specific support will be provided through better advocacy and the establishment of dialogue mechanisms between government and development partners. This will be conducted in line with the principles of the newly established SRF catalytic fund.

Efforts will also be made to support regional strategies, responding to expressed needs for economic and financial convergence or better harmonisation of statistics.

Peer reviews will also be organised to review NSDSs and/or assess the national statistical system in general, and support will be provided to help countries produce comprehensive reports on country progress with NSDS and support to their statistical development programmes. The four-year period of 2011–14 will therefore continue with the same orientations of the current work programme, in close conformity with the mandate of PARIS21.

Country-Level Activities

- In **Africa**, intensify efforts to cover more countries in the Anglophone subregion and to take into account the specific situation of fragile states. The Secretariat will continue efforts to better cover Western Anglophone, Central, Eastern, and Lusophone Africa countries.
- In **Latin America and the Caribbean**, concentrate efforts on a select number of countries and assist regional initiatives, facilitating the work of SICA (CENTROESTAD), the Andean Community, and the design of a **regional strategy** for the Eastern Caribbean with the OECS. Specific attention will be placed on updating existing strategies and promoting more effective implementation, with emphasis on advocacy and increased participation of development partners.
- In **Asia & the Pacific** (including **the Middle East**), continue NSDS support in the countries covered since 2009–10 and field requests for PARIS21 assistance in others. Support to regional strategies is also foreseen.
- Continue the specific programmes on **fragile and post-conflict states** and **small island developing states**. At the meeting on fragile states held in the margins of the 2010 session of the UNSC, participants requested that PARIS21 propose lines of support that the Partnership could adopt for fragile and post-conflict states. This work will be proposed and rolled out over the course of this work programme. Concerning small islands, a two-pronged approach may be

proposed: direct support to “bigger countries” and support to smaller countries through existing approaches such as regional strategies.

2.4 Knowledge for Statistics

The Accelerated Data Program (ADP) and International Household Survey Network (IHSN) have been very successful in improving data archiving/dissemination and harmonising survey programmes. The tools and methodologies that these two programmes offer to the Partnership have been instrumental in **stimulating increased demand for and better use of data**. The following activities will be undertaken in 2010–14:

Global Activities

The **IHSN** will pursue its priority objectives that include:

- Better co-ordination of international household survey programmes
- Promotion of international standards and best practice
- Harmonisation of data collection instruments
- Fostering better use of existing survey data

The IHSN will focus its efforts on the harmonisation of international survey methods and instruments. The development and maintenance of the IHSN Question Bank will streamline these activities. The development of tools and guidelines for microdata management (documentation, preservation, anonymization and dissemination of survey microdata) will also continue to be a priority. A major undertaking will be the development of a free, improved Microdata Management Toolkit. The IHSN is also expected to play a role of co-ordinator of international survey programmes. The specific role of IHSN in this area is still to be defined. The key instrument for co-ordination and survey planning in many countries is the NSDS. International declarations (including the recent Dakar Declaration) are also goodwill statements which could articulate the role of the IHSN. The detailed work programs will be discussed and decided through the IHSN Management Group.

In addition, on the global level, the Secretariat will continue to facilitate the work of **task teams** on salient issues.

Country-Level Activities

ADP activities will continue to be country-based, although support will also be granted to regional or sub-regional institutions. ADP will focus on responding to demand in its three tasks:

- Task 1: Inventory, documentation and dissemination of existing microdata
- Task 2: Assessment and analysis of existing data, and improvement of national survey programs
- Task 3: Support to data collection (no support has been provided during the reporting period)

On Task 1, responding to demand will include expanding geographic coverage, as well as expanding support to other institutions such as line ministries and universities in countries already active. Support to microdata anonymization and the design and adoption of formal microdata dissemination policies will be a priority. ADP activities will continue to focus primarily on (micro)data archiving and dissemination.

Demand for Task 2, in particular for support to harmonisation and reconciliation of data and survey instruments, is growing and is likely to keep increasing over 2011-2014. Current ADP capacities (both financial and human) do not allow responding to this increasing demand. . The Budget indicated in chapter 3 shows an increase in the resources needed to cover part of this demand (about 7 to 10 countries per year, starting 2012). A comprehensive plan will be developed and proposed later this year, taking advantage of the existence of the IHSN and the many partnerships being developed by the ADP.

2.5 Management

Part of managing the day-to-day operations of the Secretariat will entail **fund raising**. In order to carry out the directives given to the Secretariat by the Steering Committee and the new orientations defined at the PARIS21 Consortium meeting in Dakar, a significant scaling up of funds for the Secretariat will be required. Throughout 2010, the Secretariat is conducting a systematic funding campaign, drawing on the recommendations of the funding strategy outlined in the report of the Special Committee on Logical Framework, Governance and Funding Issues. To ensure sustainable funding for the four-year programme, this campaign will likely need to be continued throughout 2011–12.

3. Budget 2011-2014

The table below presents a summary of the Secretariat's 2011–2014 Programme of Work and Budget, including the satellite programmes ADP and IHSN.

PARIS21 2011-2014 Work Program Budget (in Euros)					
		2011	2012	2013	2014
C	COORDINATION	1,082,010	1,063,563	1,186,020	2,050,599
	<i>Facilitate the coordination of stakeholders to better address an evolving agenda</i>				
C1	PRESS, NSDS and DDDS Monitoring and Reporting	100,800	102,024	103,285	104,583
C2	Studies and Guidelines	115,000	80,000	80,000	35,000
C3	PARIS21 Board, Executive Committee, Consortium, Evaluation	100,000	100,000	200,000	1,000,000
C4	Participation of statisticians to partners events	60,000	60,000	60,000	60,000
C5	Website, contacts data base	28,600	29,008	29,428	29,861
C6	Overall operational expenditures	103,600	106,708	109,909	113,206
CZ	P21-STAFF	574,010	585,823	603,398	707,948
A	ADVOCACY	365,410	369,241	375,218	304,669
	<i>Advocate for increased involvement of national stakeholders in statistical development</i>				
	<i>Enhance the status of statistics in major international initiatives</i>				
A1	Support to countries advocacy	50,000	50,000	50,000	50,000
A2	Advocacy workshops at regional level	80,000	80,000	80,000	-
A3	Advocating the development of statistics	40,000	40,000	40,000	40,000
AZ	P21-STAFF	195,410	199,241	205,218	214,669
N	NSDS	1,799,576	1,848,427	1,868,930	1,906,523
	<i>Promote better-quality and effectively implemented NSDSs</i>				
N1	Africa	460,000	460,000	460,000	460,000
N2	Latin America & Caribbean	180,000	180,000	180,000	180,000
N3	Arab States	100,000	135,000	135,000	135,000
N4	Asia & Pacific	210,000	210,000	210,000	210,000
N5	Europe & Caucasus	10,000	10,000	10,000	10,000
N6	Small islands & fragile states	80,000	80,000	80,000	80,000
N7	Mainstreaming sectors	90,000	90,000	90,000	90,000
NZ	P21-STAFF	669,576	683,427	703,930	741,523
K	KNOWLEDGE OF STATISTICS	2,265,599	2,516,079	2,633,342	2,742,618
	<i>Stimulate increased demand for and better use of data</i>				
K1	ADP	1,298,303	1,540,539	1,645,622	1,762,682
K11	Task 1: Inventory, documentation, dissemination of existing microdata	778,982	645,030	638,940	642,832
K12	Task 2: Assessment-Analysis of existing data, Improvement of national survey programs	324,576	702,000	815,000	927,000
K13	Task 3: Support to data collection	64,915	64,503	63,894	64,283
K14	Advocacy	129,830	129,006	127,788	128,566
K2	IHSN	409,316	406,629	402,642	405,314
K21	Development of tools	163,726	162,651	161,057	162,126
K22	Development of studies and guidelines	163,726	162,651	161,057	162,126
K23	Other, survey harmonization/coordination	61,397	60,994	60,396	60,797
K24	Advocacy	20,466	20,331	20,132	20,266
K3	Task Teams	30,000	30,000	30,000	30,000
KZ	P21-STAFF	527,980	538,911	555,078	544,622
	GRAND TOTAL	5,512,595	5,797,310	6,063,511	7,004,408

4. Comparison with budget 2010

PARIS21 2010-2014 Work Program Budget (in Euros)						
		2010	2011	2012	2013	2014
C	COORDINATION	1,154,800	1,082,010	1,063,563	1,186,020	2,050,599
A	ADVOCACY	333,414	365,410	369,241	375,218	304,669
N	NSDS	1,901,747	1,799,576	1,848,427	1,868,930	1,906,523
K	KNOWLEDGE OF STATISTICS	3,083,921	2,265,599	2,516,079	2,633,342	2,742,618

5. Funding PARIS21 Secretariat

The tables below present the existing sources of funding covering the period 2011-2014 for the core programme of PARIS21-Secretariat and ADP-IHSN activities. Income covers only grants already approved by OECD at the date of 15 May 2010: the resulting gap shown in the table is therefore an estimate based on available information at this date.

Financial gap Budgets 2010-2014 -PARIS21 Core programme- (in Euros)

		2010	2011	2012	2013	2014
A	Balance Previous year	1,490,905				
B	Income	1,283,155	805,436	555,436	277,718	0
A+B	Income Total	2,774,060	139,034	555,436	277,718	0
C	Expenditure	3,439,961	3,276,996	3,311,232	3,460,169	4,291,790
C-(A+B)	Gap	666,402	2,346,672	2,755,795	3,182,450	4,291,790
	Gap %	19	75	83	92	100

Financial gap Budgets 2010-2014 -PARIS21 ADP-IHSN (in Euros)

		2010	2011	2012	2013	2014
A	Balance Previous year	3,043,922				
B	Income	0	0	0	0	0
A+B	Income Total	3,043,922	0	0	0	0
C	Expenditure	3,043,922	2,235,599	2,446,079	2,603,342	2,712,618
C-(A+B)	Gap	0	2,235,599	2,446,079	2,603,342	2,712,618
	Gap %	0	100	100	100	100