
Progress Report for the Partnership in Statistics for Development in the 21st Century (PARIS21)

Reporting Period: January–October 2009

I. Introduction

At the June 2008 Steering Committee meeting, members agreed to a three-tier programme of six-monthly, annual, and 3–5 yearly monitoring and evaluation reports. The three tiers are intended to monitor the three subsections of the PARIS21 logical framework (logframe): namely, the Secretariat Activities and Outputs, the Partnership Outcomes and Outputs, and the Partnership Goal and Purpose, respectively. The present report addresses the first tier and, specifically, outlines progress of Secretariat activities carried out between the beginning of 2009 and October 2009.

II. Summary report

On **regional programs**, 2009 has been a very successful year in terms of coverage of countries (see map below); the programme is now showing a better equilibrium, encompassing Asia and Anglophone and Lusophone Africa. Among its significant achievements in 2009, the following can be mentioned:

- in Africa: Angola (where the NSDS process has been launched), Côte d'Ivoire (where a sub-group of donors on statistics has been put in place), Malawi (where an advocacy strategy has been designed). Four peer-reviews have also been successfully organised.
- in Latin America, a strong process in terms of coordination has been reached in Honduras and a High level Forum for the Caribbean region organised in Trinidad. Strong support has also been provided for the creation of CENTROESTAD in Central America.
- in Asia, the NSDS process has been strongly accompanied in Lao PDR and Bangladesh.
- in the Arab States region, PARIS21 has been active in the organisation of the 5th Arab Forum in Cairo.
- Concerning specific programmes, a side meeting on Small Islands was organised in the margins of the UNSC and support provided for a specific meeting on fragile states in Rwanda.
- Support has also been widely provided in terms of advocacy with the production of several booklets and support to the preparation of various documents. A video "Women in statistics" has also been produced and the START toolkit finalised.

On **partnership**, the **PRESS 2009** (Partner Report on Support to Statistics) was produced and funding has been provided for participation of statisticians from developing countries in international events.

In close collaboration with its partners, PARIS21 produced **methodological guidance** for countries interested in pursuing strategic planning for statistics. Among the papers finalised in 2009 are studies exploring the following: good practices for an NSDS document, financing and costing NSDS implementation, and experiences of Tunisia in terms of system reform.

Last but not least the year 2009 has been also marked by the organization of the **Dakar Consortium** and the launching of the **evaluation**.

PARIS21 REALIZED ACTIVITIES AT COUNTRY LEVEL 2009



III. Overall progress in PARIS21 activities

PROGRAMME 2009: Detailed progress of activities 2009

■	Carried out
▶	On-going
⊠	Not yet started
⊠	Cancelled
■	Activity not initially planned

A - REGIONAL PROGRAMMES				
AFRICA		Description of activity	Status	Comments
A1 Global AFRICA	4 th and 5 th African Symposiums on the Development of Statistics	Participation in 4th Symposium Luanda	■	Participation in 4th Symposium Feb-09 Luanda
		Participation in 5th Symposium Dakar	⊠	Planned 19-20th November 2009 Dakar
	Collaboration with African Union	Finalising the agreement with UA and launch planned common activities (particularly on common publications)	▶	Agreement finalised, advocacy work in progress (support to African charter publication prepared for the AU-UNECA High-level meeting in June 09 in Egypt). Joint mission in preparation to Addis-Ababa with the World Bank mid-October 2009 for identifying the possibility to implement a Trust fund for the implementation of the charter.
	Collaboration with AfDB, UNECA	Investigating opportunities of collaboration with AfDB, BADEA for the financing of NSDSs in Africa	⊠	
		Assistance to UNECA in the preparation of advocacy material	■	Support for the preparation of posters for African Statistics Day

		On-the-job training of UNECA expert in P21 headquarters (two weeks in Spring time)	■	UNECA trainee (K. Mengistu) Aug-09 in Paris
	Design and implementation of sector-based NSDS's	In liaison with ADP activities prepare a specific support to some countries in the field of sector-based NSDSs	▶	Preliminary analysis on the integration of agricultural statistics into the existing NSDSs prepared. Two papers prepared for the ISI-satellite meeting in July in Maputo. Consultant work started August 2009
A11 AFRICA Francophone	Supporting countries on NSDS and advocacy	Burkina (Preparation of 2 nd NSDS)	■	Mission carried out in Jan-09
		Burundi (Finalisation NSDS, Advocacy),	■	Mission carried out Jun-09. Support provided on the revision of statistical law
		Cameroon (NSDS funding)	▶	NSDS booklet in preparation
		Centrafrique (NSDS design, advocacy)	⊘	Cancelled for 2009
		Chad (NSDS, advocacy)	⊘	Cancelled for 2009
		Comoros (NSDS funding, advocacy)	■	Mission carried out Jul-09. Support provided on revision of statistical law
		Congo (NSDS update, advocacy)	■	Mission carried out Feb-09
		Côte d'Ivoire (Advocacy donors group, NSDS funding)	■	First mission carried out in Apr-09, second mission carried out Sep-09
		Djibouti (Roundtable)	■	Mission carried out Mar-09
		DRC (NSDS design, advocacy)	⊘	Cancelled for 2009
		Gabon (NSDS finalisation, NSDS funding)	■	Mission carried out Jul-09
		Guinea (NSDS roundtable)	⊘	Cancelled for 2009

		Mali (2 missions: NSDS funding, Institutional Reform)	?	Cancelled for 2009	
		Niger (NSDS roundtable, NSDS funding)	?	Cancelled for 2009	
		Senegal (NSDS roundtable, NSDS funding)	?	Cancelled for 2009	
		Togo (Statistical legislation, advocacy)	?	Cancelled for 2009	
	Peer reviews	Provide the necessary support for organizing peer reviews of Burkina Faso and Niger in 2009 with possibly a third country to be covered in 2009	■	Peer reviews organised in Burkina Faso (Jan-09) and in Niger (Mar-09)	
		Report on the initiative during the next Afristat Comité Directeur	■	Reports presented in Apr-09 in Ouagadougou	
	Collaboration with ENSEA-Abidjan and AFRISTAT on fund raising issues	Participate in joint mission with DFID in January 2009 and provide support on the preparation of documents for advocating financial support from DFID	■	Joint mission with DFID to Abidjan (ENSEA) and Bamako (Afristat) organised Jan-09	
	Collaboration with UEMOA and other Regional institutions	Provide the necessary support to UEMOA for designing a regional NSDS, investigate potential support to CEMAC	■	Mission carried out in March 2009	
	A12 AFRICA Anglophone	Supporting countries on NSDS and advocacy	Gambia	▶	Mission planned in Nov-09
			Lesotho (Advocacy)	▶	Booklet in preparation
Liberia (NSDS funding)			■	Mission carried out Jul-09	
Malawi (Specific advocacy strategy)			■	First mission carried out in Apr-09, second mission carried out Sep-09, various support on advocacy material	
Mauritius (Advocacy)			■	Booklet disseminated in May-09	
Rwanda (Advocacy on sectors)			?	Cancelled for 2009	

A13 AFRICA Lusophone		Sierra Leone (Advocacy)	?	Cancelled for 2009
		Southern Sudan (NSDS funding)	?	Cancelled for 2009
		Sudan (NSDS funding)	?	Cancelled for 2009
		Uganda (Advocacy on sectors)	?	Cancelled for 2009
		Tanzania (NSDS funding and advocacy)	?	Cancelled for 2009
		Zimbabwe (NSDS funding and advocacy)	?	Cancelled for 2009
	Peer reviews	Provide the necessary support for organizing peer review of Malawi in 2009.	■	Peer-review organised in Malawi Jan-09
	Participation in regional events	Possible participation in a SADC meeting where peer review initiatives will be presented and discussed	?	Cancelled for 2009
	Supporting countries on NSDS and advocacy	Angola (NSDS training, donors group, TFSCB support, advocacy)	■	First mission carried out in Jul-09, second mission carried out in Oct-09
		Guinea Bissau (NSDS design, NSDS funding)	?	Postponed to 2010
		São Tomé (NSDS funding, advocacy)	▶	Mission planned dec-09
Peer reviews	Provide the necessary support for organizing peer review of Mozambique in 2009.	■	Peer review organised in Mozambique Feb-09	
AMERICA		Description of activity	Status	Comments
A20 Global AMERICA	Participation in regional events	Participate in ECLAC conference	?	No participation
	Collaboration for fund raising of NSDSs	Investigate possibilities of funding NSDSs with IADB	■	Discussions during the WB-IMF Spring meetings in Washington
A21 AMERICA Central	Supporting countries on NSDS and advocacy	Costa Rica (NSDS funding)	■	Mission carried out in Mar-09

		Honduras (Specific advocacy strategy programme, NSDS funding)	▶	First mission carried out in Mar-09, second mission carried out in Oct-09, support to advocacy
		Guatemala (NSDS funding)	⊘	Cancelled for 2009
	Collaboration with SICA Statistical Committee	Providing, the necessary support for the establishment of Statistical Committee of SICA in 2009	▶	Support provided for the 1st meeting of SICA (San Salvador) in May-09, development of collaborative site
A22 AMERICA Andean	Supporting countries on NSDS and advocacy	Peru (NSDS funding)	⊘	Cancelled for 2009
		Bolivia (Specific advocacy programme, NSDS funding)	■	First mission carried out in Jun-09, second mission cancelled
	Participation in regional events	Participate to CAN Annual meeting if necessary	⊘	Cancelled for 2009
		Prepare advocacy booklet for CAN region	▶	Planned for late 2009
A23 CARIBBEAN	Supporting countries on NSDS and advocacy	Jamaica (NSDS design and funding)	⊘	Cancelled for 2009
		Suriname (NSDS launch event)	▶	Mission carried out Oct-09
		Barbados (NSDS launch event)	▶	Mission carried out Oct-09, support to advocacy, booklet disseminated
		Haiti (NSDS preparation)	▶	Mission planned in Dec-09
		Bermuda (NSDS)	■	Corporate plan commented
	Participation in regional events	Preparation and organisation of a regional technical workshop on NSDS and a High-level meeting for Ministers of Finance and Planning	■	Organisation and participation in the meetings Jul-09 Port-of-Spain Trinidad
ARAB STATES		Description of activity	Status	Comments

A30 STATES	ARAB	Supporting countries on NSDS and advocacy	Further discussions with other countries of the region (Syria, Jordan, Lebanon, Palestine, other countries)	?	
			Participate in the NSDS workshop in Qatar October 2009	▶	Paper on mainstreaming sectors prepared and presented
			Participate in the GCC Muscat seminar in October 2009	▶	Paper on regional strategies prepared and presented
		5 th Arab Forum – Cairo- May 2009	Preparation of 5 th Arab forum on Statistical Capacity Building	■	Organisation and participation in the 5th Forum May-09
		Collaboration for fund raising of NSDSs	Investigate the opportunities for funding NSDSs with IDB, FADES and other funds	■	Mission carried out in May 2009
			Participate in the joint meeting OECD-Arab Coordination group in Kuwait May09	■	Mission carried out 10-11 May 2009
		Collaboration with AITRS	Investigate the opportunity to support the AITRS work programme	?	
		Collaboration with UMA	Provide the necessary support to the UMA initiative: participation in the next meeting in Algiers June 2009	■	Participation in the 2nd UMA meeting in Algiers Jun-09, preparation of papers
	Participation in regional events	Participate in regional meetings: Arab Statistical Conference Tripoli November, Arab League, UNESCWA	▶	Arab statistical conference of Tripoli cancelled	
ASIA-PACIFIC		Description of activity	Status	Comments	
A40 ASIA-PACIFIC	Collaboration with regional institutions and regional banks	Investigate opportunities to collaborate with ADB, UNESCAP, SIAP on NSDS's design and implementation activities	?		
	Participation in regional events	Participation in AHSOM meeting in Singapore January 2009 and ESCAP meeting in Bangkok February 2009	■	PARIS21 represented at the two meetings for preparing the Annual Work Programme with countries	

		Participation in the SPC meeting on regional approaches for statistical planning	■	Participated to the meeting Apr-09 in Nadi (Fiji)
		Participation to further meetings if appropriate (SIAP, EASTC, SAARC)	?	
A41 ASIA	Supporting countries on NSDS and advocacy	Bangladesh (Specific programme on statistical advocacy, NSDS design and funding)	■	Two missions carried out Jun-09 and Oct-09
		Laos (Plan of actions, costing and funding of NSDS)	■	Two missions carried out Jun-09 and Jul-09
		Nepal (NSDS design)	?	Support still to be determined.
		Sri Lanka (NSDS design)	?	Support still to be determined.
		Further contacts to be taken with Brunei (NSDS design), Myanmar (NSDS design), Maldives (NSDS funding), Malaysia (NSDS design), Mongolia (NSDS funding) and Thailand (NSDS design) during the year	▶	Review of Malaysian Corporate plan carried out Apr-09
A42 PACIFIC	Supporting countries on NSDS and advocacy	Mission planned in Samoa Islands (NSDS design and funding).	?	To be postponed to 2010
		Mission planned in Papua New Guinea (NSDS design and funding).	▶	Mission planned Dec-09
SPECIFIC PROGRAMMES		Description of activity	Status	Comments
A50 SMALL ISLANDS	Specific Programme for Small Islands developing states	Organise in the margins of UNSC a meeting for discussing the specific approaches to be developed in terms of strategic planning for small states	■	Meeting organised on the 21/02 2009 in New York and participants Caribbean-Pacific funded
		Engage specific methodological work or specific activities following the recommendations of the seminar	▶	Paper to be delivered on regional approaches

A60 FRAGILE STATES	Specific Programme for Fragile States	Put in place and coordinate the Reflection Group on Fragile States in close coordination with the activities of OECD, organize specific meetings as required by the Reflection Group.	▶	Contacts taken with OECD (INCAF)
		Implement the specific activities decided by the Reflection Group: specific events, methodological work, specific technical assistance to recipient countries	?	
		Organize a specific meeting on Fragile States in Kigali	■	Meeting carried out in May 2009 in Rwanda: organization and funding of the event
		Participate in the joint evaluation missions to DRC and Angola following the recommendations of ASSD symposium Feb 09	■	Mission to DRC carried out in April 2009, mission to Angola carried out in May 2009
B - ADVOCACY		Description of activity	Status	Comments
B1 Support to countries advocacy		<i>Activities reported in A Assistance on the design and production of booklets for countries requesting assistance</i>	▶	
B2 Developing Advocacy material	START Statistical Resources Toolkit	Finalisation of the toolkit, translation into French and Spanish, preparing its packaging and dissemination	▶	Toolkit to be finalized in Nov-09 [EN]
	Production of advocacy videos and clips	Finalizing, in collaboration with UNECA, the advocacy video on Women in Statistics	■	Video finalized in Sep-09, to be disseminated during the Consortium
		Recording interviews with prominent personalities during international events	▶	

B3 Delivery of PARIS21 key messages		Delivering appropriate messages following the international agenda of statistical and development meetings (UNSC, DAC...) and preparing and presenting key advocacy messages during selected international events	▶	
		Preparing and disseminating a general leaflet on PARIS21	■	Published in April 2009, 5 languages
C - PARTNERSHIP		Description of activity	Status	Comments
C1 Expanding partnership		Defining a new strategy on how to involve better policy makers and users into the PARIS21 partnership	▶	Process engaged during the preparation of PARIS21 Consortium
		Maintenance of the EMS data base	▶	On-going task
C2 Implementing PRESS	2009 report	Preparing the data collection, data base updating, choice of specific theme to be covered, analysis of results, printing and dissemination of PRESS 2009 round	■	Data collected and analysed Aug-09; booklet with main results finalised Oct-09; tables published on Web Oct-09
C3 Partners directory	Partners directory 2009	On the basis of systematic updating of EMS contact base, changes will be made into the existing directory made available online on the website. New entries may be envisaged if opportune.	▶	On-going task
C4 Participation of partners in relevant events		UNSC meeting February New York	■	10 participants funded (Caribbean-Pacific)
		4th Symposium February Luanda	■	20 participants funded (Young statisticians)
		UNESCAP Steering Committee February	■	2 participants funded (UNECA, Vanuatu)
		ISI August Durban + Satellite meeting Maputo	■	5 participants funded
		OECD Busan Forum	■	8 participants funded
		Other events not yet identified	?	
C5 Website	New PARIS21 website	New website on-line in February	■	On-line June 2009

		Continuous updating of content over the year	▶	On-going task
D - REPORTING		Description of activity	Status	Comments
D1 Support to country statistical development reporting	Helping countries to report on statistical development	Finalization of the Statistical Reporting Guidelines and production of a specific publication adapted to African Countries in collaboration with African Union (see A1) to be translated into other languages	ⓧ	
		Provide specific support to countries on statistical reporting when needed	ⓧ	To start in 2010
D2 Reporting on NSDS progress	Reporting on NSDS progress in 2009	Producing regularly the NSDS status sheet on IDA countries and intermediate income countries	▶	Version April 2009 disseminated, new version to be made available for the Consortium Nov-09
D3 Global report on statistical development		Preparing the draft of a global report on statistical development to be presented during the Dakar Consortium	ⓧ	Decision has to be taken whether the preparation of a global report is to follow the organisation of the consortium
E - STUDIES, KNOWLEDGE DEV.		Description of activity	Status	Comments
Finalisation of studies	<i>Study on Dissemination (Stats Norway)</i>	<i>All studies should be finalized during the first half of 2009. At the exception of the study on dissemination all studies are being in the process of review by a panel of experts and will be translated in appropriate languages.</i>	■	Final workshop to be associated with the CARICOM NSDS workshop carried out Jul-09; guide finalised in Oct-09
	<i>Study on Setting out Good Practice for an NSDS document (G. Chenais)</i>		▶	Finalised for the Consortium meeting in November 2009
	<i>Study on financing and costing of implementation of NSDS's (G.Chenais)</i>		▶	Finalized for the Consortium meeting in November 2009

	<i>Study on Integration of archiving processes into NSDSs (F. Fonteneau)</i>		▶	Finalized for the consortium meeting in November 2009
Lauching new studies	<i>System reform: country case of Tunisia (R. Ferchiou)</i>		■	Finalized in Oct-09
	<i>Assessing quality and effectiveness of NSDSs guidelines (G. Chenais)</i>		▶	Finalized for the consortium meeting in November 2009
	<i>Costing of the National Statistical systems (T. Williams)</i>		▶	Finalized for the consortium meeting in November 2009
	<i>National vs Regional/Multicountry Strategies (G. Chenais)</i>		▶	Finalized for the consortium meeting in November 2009
F – TASK-TEAMS		Description of activity	Status	Comments
VSS	Virtual Statistical System	Task team closed in 2008. Participation of PARIS21 to VSS is to be discussed with World Bank initiative	▶	Contribution to VSS development agreed
Training		Follow-up of existing initiatives in 2009.	■	Training meeting organized in June 2009 in Burundi
G - MANAGEMENT		Description of activity	Status	Comments
G1 Managing PARIS21 Secretariat	Overall management	Overall management and supervision of all PARIS21 activities including liaison with DCD/DAC activities and daily coordination with partnership members	▶	On-going task (+ New move in September 2009 to Delta building in Boulogne-Billancourt)
	Administrative-Financial support	Coordination of finances and budgets following OECD rules and PWB framework	▶	On-going task
		Voluntary contributions: negotiations, follow-up and financial reporting	▶	On-going task
		Preparation of financial reports for PARIS21 SC	▶	On-going task

		Planning, follow-up and management of expenditures, control and approvals of expenditures	▶	On-going task
		Monitor expenditures related to contracts with organizations, reconciliation of all funds	▶	On-going task
		Elaboration of a Dashboard for monitoring income and expenditure	▶	On-going task
		Preparation, follow-up of MoUs and contracts with organizations in close collaboration with OECD services	▶	On-going task
		Preparation and follow-up contracts/missions with experts, organization of missions	▶	On-going task
		Handle purchase orders	▶	On-going task
		Stationary, library	▶	On-going task
		Provision of secretarial support	▶	On-going task
		Organize staff missions	▶	On-going task
		Familiarize with all new procedures implemented	▶	On-going task
		Fund raising	Ensure the continuity of funding to PARIS21 through effective liaison and advocacy with funding agencies and potential new ones. Possible targets in 2009: Portugal, Korea, Japan, USA, Italy, Korea, new EU Member states)	▶
Organize systematic visits to OECD delegations	?			

	HR Management	Managing recruitment matters of officials and temporary staff; Follow procedures in close collaboration with OECD HRM; Coordinate and organize staff reviews and mid-term; Follow-up of staff training reviews	▶	Recruitment of Desk Officers completed, recruitment of Consortium assistant completed, roster of experts' tender to be launched
		Link with budget estimates	▶	On-going task
	Participation to international events and OECD meetings	Participation in UNSC meeting February 2009	■	Participated to UNSC meeting and side-meetings (Small islands + Bureau + CCSA) Feb-09
		Participation in Eurostat Advisory group Mar-09	■	Mission carried out Mar-09, paper prepared on NSDS
		Participation in Belgian Cooperation day in Brussels May 2009	■	Mission carried out in May-09
		Participation in HMN Board meetings	■	First mission carried out in April-09 Siem Reap, second mission carried out in Geneva Oct-09
		Participation in Joint meeting of DAC and Arab donors	■	Mission carried out in May 2009 Kuwait
		Participation in Prince Mahidol Conference meeting in Geneva June 2009	■	Mission carried out in Jun-09
		Participation in ISI Durban August 2009	■	Mission carried out in Aug-09
		Participation in Agricultural Statistics Meeting Maputo August 2009	■	Mission carried out in Aug-09
	Participation in CCSA meeting Bangkok September 2009	■	PARIS21 represented by Eurostat	
	DAC OECD meetings	▶	Gender OECD workshop Jun-09, DAC meeting 22 september 2009, DAC New members meeting Oct-09	

		OECD Forum Busan	■	Participation in Forum and organisation of a session.
		WB-IMF Spring and Fall meetings	■	Participated to Spring meeting in Apr-09 and Fall meetings in Oct-09 in Istanbul
	General reporting of PARIS21 activities	Organize the systematic reporting to OECD/DAC, OECD/STD, OECD G8-APF-DCD, OECD PWB, CCSA, UNSC, UNECE, SC(2), Donor reports (10)	▶	CCSA report February 2009, DAC report June 2009, SC report June 2009
	IT support	Provide IT advice and assistance on the use of IT for information exchange, knowledge management and strengthening partnerships	▶	On-going task
	Closing METAGORA	Finalise and disseminate publications	▶	To be finalised by mid-December 2009
		Properly close or handover to PARIS21 the last open financial contributions for Metagora	■	Closed
G2 Organization of partnership events	Bureau	Organise regular meetings of the bureau in margins of other meetings	▶	Bureau meetings organized in February and April 09. Planned meeting in Nov-09.
	Steering Committee	Prepare and organize the Spring SC (4-6 June 2009) and Fall SC (in Dakar-November) + seminars	▶	SC organised on 5-6 June 2009, Fall SC + Donors meeting planned in Dakar nov-09
	Evaluation	Prepare the ToR and launch the full evaluation process of PARIS21 in the framework of the tracking process in close collaboration with TFSCB	▶	On-going evaluation. First summary submitted 19th October 2009
	Consortium 2009	Managing the logistics, operational and technical activities for the organisation of the PARIS21 Consortium meeting in Dakar on 16-18 November 2009	▶	On-going process

		Following-up the budget for the event and related contributions from donor agencies	▶	On-going process
		Manage outsourced logistical support services	▶	On-going process
		Setting-up proper procedures and organisation for the management of participants (funded and non-funded)	▶	On-going process
		Managing of the Consortium Preparatory Group and the Local Organization Committee involved in designing the agenda and key documents such as the Dakar declaration	▶	On-going process
		Ensuring participation of key speakers	▶	On-going process

IV. PARIS21 Financial Situation

The financial tables below are offered for information purposes only and should not be considered an official report validated by the OECD's financial services. The objective of these tables is to provide an overview of PARIS21's estimated financial situation. This is not intended to replace the official financial reporting required of PARIS21's host organisation, the OECD.

It should be further noted that the financial information below excludes (1) the income (304,281 Euros) from Japan/UNDP, transferred directly from UNDP to ESCAP to finance the four regional forums in Asia in 2005 and 2006; (3) the income (300,000 Euros: 100,000 in 2004 and 200,000 in 2006) from Germany, transferred directly to the World Bank to finance PARIS21 activities; and (4) figures for ADP, IHSN, or Metagora.

Table 1: Expenditure (in Euros) from 1 January 2009 to 30 September 2009 by activity (paid and committed)

Activity	2009		
	Committed January-September 2009	Paid January-September 2009	TOTAL as of 30 Sept. 2009
A1 Africa	21,568	233,921	255,489
A2 Latin America & Caribbean	28,977	101,281	130,258
A3 Arab States	13,805	119,776	133,582
A4 Asia & Pacific	53,202	145,577	198,780
B Advocacy	4,555	58,172	62,728
C Partnership	12,796	76,262	89,058
D Reporting	0	0	0
E Studies, Knowledge Development	7,907	66,106	74,013
F Task Teams	16,861	6,298	23,159
G Management	566,963	284,618	851,581
H Human resources	428,585	960,555	1,389,139
TOTAL Expenditure	1,155,220	2,052,566	3,207,786

Table 2: Voluntary Contributions and Grants (from 1999 to 2011) (in Euros) by Country and Institution ⁽¹⁾

Country/Institution	1999-2007	2008-2011				Total 2008-2011
		2008	2009	2010	2011	
Austria	200,000					0
Belgium	1,000,000	200,000				200,000
Canada	966,370		254,300			254,300
EFTA	80,000					0
European Commission	16,226	150,000				150,000
Finland	200,000		100,000			100,000
France	1,424,000					0
Greece		200,000				200,000
Ireland	762,499	100,000				100,000
Japan	68,602					0
Netherlands	1,050,000					0
Norway	579,262		198,879			198,879
Spain		250,000	250,000	250,000	250,000	1,000,000
Sweden	660,519					0
Switzerland	597,695					0
United Kingdom	3,904,596					0
World Bank	3,956,992	780,470	476,644			1,257,114
Other income ⁽²⁾	25,050					0
Total Income	15,491,812	1,680,470	1,279,823	250,000	250,000	2,918,705

¹ Dates of income correspond to the dates of grant approvals by OECD.

² Other income: UNESCAP reimbursement for Asia programme travel.

Table 3: BALANCE - Income and expenditure (in Euros) from 2006 to 2009

	2006	2007	2008	2009		TOTAL 2009
				From January to Sept. 2009	Last quarter 2009	
Remaining funds from the previous period	2,555,427	2,830,086	4,388,297			3,489,959
Income	2,205,137	3,625,907	1,680,470	803,179	476,644	1,279,823
Expenditure	1,930,478	2,067,696	2,578,808	3,207,786	689,046	3,896,832
Balance	2,830,086	4,388,297	3,489,959			872,949