



## **2009 – 2010 PARIS21 Work Programme**

(Draft to be discussed at the Steering Committee meeting in Paris in June 2008)

1. Introduction .....	2
2. Programme of Activities .....	4
A. Regional programmes .....	4
B. Advocacy .....	7
C. Partnership.....	7
D. Reporting.....	8
E. Studies and knowledge development.....	9
F. Task teams .....	10
G. Management.....	10
3. Satellite programmes .....	11
4. Costing .....	11
5. Financial status and funding needs .....	13

# 1. Introduction

Even before the Expert Group meeting which established PARIS21 in 1999, building national statistical capacity in developing countries has relied on statisticians and policymakers working together to establish national statistical development plans and including them in their development and poverty reduction policies. With the increased focus on managing for development results (MfDR), statistics have gained increasing attention for their role in all stages of the decision-making process for development and poverty reduction policies. The Second International Roundtable on MfDR in 2004 agreed a “Marrakech Action Plan for Statistics” (MAPS), whose spirit and direction were reaffirmed at the Third Roundtable in 2007. The six action items of the MAPS provide a useful framework for PARIS21’s activities. Three of the six items are the responsibility of the PARIS21 Secretariat: strategic planning in statistics, the International Household Survey Network, and the Accelerated Data Program.

The 2009–2010 PARIS21 work programme is therefore the continuation of PARIS21 activities since its inception, adapted to current trends. It takes into account the conclusions of its two evaluations (one in 2003 and one in 2006), recommendations from regional workshops and international fora, directions given by the Steering Committee, and results from the recent “Scaling Up” process which is developing a Statistics for Results Facility (SFRF). As a partnership, PARIS21 will build on and participate in current initiatives and programmes from partners and countries, especially the SFRF, which aims to support implementation of statistical strategies.

The overall PARIS21 goal remains to develop a culture of evidence-based policy making and implementation which serves to improve governance and government effectiveness in reducing poverty and achieving the Millennium Development Goals. For the 2009–2010 period, PARIS21 is aiming to assist low-income countries to design, implement, and monitor a National Strategy for the Development of Statistics (NSDS). To pursue this objective more efficiently, the Steering Committee has authorised the Secretariat to work more intensively at the country level. Secretariat activities will include the following:

- **Regional Programmes** for Africa, Arab States, Asia including Pacific, Latin America including Caribbean countries, and Europe. These programmes will be geared toward assisting countries to design and implement their NSDSs, through facilitating donor collaboration, resource mobilisation, advocacy, and reporting.
- **Advocating** at international, regional and country levels for the use of statistics for good governance, development and poverty reduction, and MDG monitoring and for adopting a strategic approach to statistical development.
- Energising the **partnership** of developing country stakeholders and their technical and financial partners in the NSDS process, and providing tools and fora to assist partners to co-ordinate their support.
- **Reporting** on the progress of NSDS design and implementation and assisting countries to report on their own statistical development.
- Conducting **studies** and convening **task teams** on issues relevant to the NSDS process.

While the proposed activities for the period 2009–2010 are presented below, activities for the second half of 2008 are presented in an annex to the progress report (document *P21-SC1-08-PROG*).

## 2. Programme of Activities

The 2009–2010 programme of activities is the continuation of the previous programme. It is oriented more towards support to countries in implementing their NSDS.

### A. Regional programmes

The work programme in 2009–2010 will continue to intensify country-level activities while regional activities, when appropriate, will still be conducted to allow countries to share experiences in statistical development.

The main objective of the regional programmes is to provide **assistance to countries** to implement their NSDSs (or to design one if the country has not yet done so). At country level, the objectives are to:

- Finalise the NSDS for countries having started the design process and review its quality when completed;
- Facilitate the integration of NSDS and statistical development issues into national development policies and calendars (in particular PRSPs);
- Facilitate donors' involvement and funding through adapted advocacy;
- Facilitate implementation arrangements;
- When necessary, assisting countries not having started the process to design their NSDSs

Potential activities for country support include:

#### Advocacy at country level

While PARIS21 will assist the country to produce advocacy materials to be used in the short term (booklet, video, leaflet, etc.), the overall objective is to support the country to design and implement their own advocacy strategy in the framework of their NSDS. PARIS21 is designing with partners a "Statistics Advocacy Resources Tool kit – START" that will be disseminated and presented to country statistical office managers.

#### Facilitation of donor support, co-ordination and collaboration

PARIS21 will facilitate relations with donors' headquarters and will assist countries to strengthen donors' involvement in supporting NSDS implementation at the country level. This could include: a letter from the DAC chair to ministers and donors' headquarters; advocacy meeting with donors; facilitating and/or funding meeting with donors including round table for statistics; helping countries to present NSDS and statistical development issues in Consultative Groups or Round Table meetings; following up with key donors; etc.

#### Reporting

While PARIS21 (with partners) will report on global NSDS status, and on donor support (PRESS), the overall objective is to support countries to design and implement their own reporting strategy in the framework of NSDS. PARIS21 is designing (in collaboration with

AFRISTAT and other partners) a “Country Reporting Tool Kit” which will include samples of a report format that will be disseminated and presented to country statistical office managers.

#### Other activities

PARIS21 will also support countries in preparing specific requests in terms of funding (TFSCB, SFR facility, other sources) at the NSDS design or implementation stages and will pursue the organisation of further peer reviews, following experiences in Anglophone Africa. Peer reviews will be tested in Francophone Africa over 2009–2010 and could also be part of the work programme in Latin America.

#### **Activities in the regions**

The regional programmes are:

- Africa Regional Programme which includes two sub programmes: one corresponding to Francophone countries and another for Anglophone countries
- Latin America Programme (including Caribbean)
- Arab States Programme
- Asia Programme (including Pacific)
- Europe and Central Asia Programme

Two specific programmes will also be developed:

- Small countries and island states
- Fragile states and crisis countries

#### **AFRICA**

*In order to facilitate the organisation of PARIS21 work, the programme in Africa has been divided into two groups, mainly along linguistic lines. However, this does not prevent PARIS21 from adapting programmes when required: we can for example design a specific programme for West Africa or SADC countries. The proposed two groups are: AFRICA 1 (Francophone Africa + Guinea-Bissau, São Tomé e Príncipe, Cape Verde and Equatorial Guinea) and AFRICA 2 (Anglophone Africa + Rwanda, Mozambique and Angola).*

Specific support will be given in Africa according to the status of the existing NSDS. For all countries, support will be given for facilitating the establishment of a partner group for statistics, for producing advocacy material and facilitating national reporting on statistical development. For countries which are preparing a roundtable for NSDS funding, support to this process will be considered a priority activity: technical assistance will be provided in the organisation of the NSDS funding roundtable as well as support to finalise NSDS and advocacy documents (including translation of the NSDS executive summary in other languages). The programme of peer reviews will be pursued in Anglophone Africa and will be launched in Francophone Africa in collaboration with AFRISTAT. Specific support on sectoral issues will also be provided when necessary, to respond particularly to the need to develop statistical systems answering to the most important national development policies. Particularly collaboration with UN specialised agencies will be sought. PARIS21 will continue to participate in relevant regional events (and help participants from partner countries to

participate when necessary) to deliver the appropriate advocacy messages and to coordinate the programme with recipient countries. In particular, active participation from PARIS21 in UNECA Statistical meetings, AFRISTAT Boards of directors, or other sub-regional statistical meetings will be ensured.

#### **LATIN AMERICA AND CARIBBEAN**

The main objectives of PARIS21 in Latin America and the Caribbean will be to facilitate the funding of existing NSDSs and their design when not yet started, to advocate for the use of data and the need to support statistical development at the country level, to report on NSDS progress and statistical development, and to strengthen the PARIS21 regional partnership (in particular with IADB). In Central America, the key objective will be to facilitate the funding of NSDS and to launch advocacy activities. In the Andean region, the focus will be on Bolivia to help strengthen the NSDS design process. In the Caribbean region, PARIS21 will provide specific support to facilitate launching of the NSDS process through, as a first step, regional activities (regional seminars).

#### **ARAB STATES**

In the Arab States, three priorities have been set: the preparation of the 4<sup>th</sup> Arab Forum on Statistical Capacity Building planned in 2009 in Cairo where the issue of funding will be discussed in depth, the possibility to assist Islamic countries in accessing existing funds in the region for implementing or starting the design of their NSDSs, and support to the preparation of meetings of Maghreb countries on statistical development. PARIS21 will also provide standard support in the fields of advocacy (including translation of relevant documents into Arabic), statistical development reporting and will encourage the participation of Arab States countries in existing initiatives in the field of training (e.g., PARIS21 Task Team on Training).

#### **ASIA AND PACIFIC**

Activities in Asia and the Pacific will be mainly at the country level for mainland Asian countries and at the regional level for Pacific countries with the collaboration of UNESCAP and possibly with the UNDP South-South co-operation programme. Several opportunities will be utilised to facilitate the implementation of activities in recipient countries through UNESCAP statistical meetings or UNSIAP Management meetings. PARIS21 will offer assistance in the fields of advocacy, reporting and facilitation of NSDS funding when requested.

#### **EUROPE AND CENTRAL ASIA**

In Europe and Central Asia, PARIS21 has no specific objectives in terms of support in 2009-2010 but is ready to provide assistance if requested by the partnership.

#### **SPECIAL PROGRAMMES**

It is envisaged to develop two specific programmes for:

##### **Small countries and island states**

In 2009-2010 two main geographical areas will receive specific support at regional level: the Caribbean region and the Pacific Islands. However, due to the specific situation of statistical systems in small countries and micro-states, approaches will probably have to be adapted: a specific programme grouping the two regions and other small states and islands in the world could be therefore envisaged and proposed. A first opportunity could be to invite representatives from small states and islands to a specific workshop on NSDS as a side meeting of the UNSC.

#### **Fragile states and crisis countries**

Considering the specific situation of fragility and crisis in some countries, support could be dedicated to fragile states (as a sub-set of the IDA list) with concrete actions for starting or rehabilitating statistical systems.

### **B. Advocacy**

The advocacy work programme will continue to focus on facilitating the implementation of country advocacy strategies and the delivery of key messages through international events (Global advocacy programme):

#### **Support to country advocacy**

PARIS21 will facilitate the design and implementation of country advocacy programmes including the production of “Why country X needs good statistics?” booklets, summaries of national statistical development plans, specific booklets on sectoral approaches when appropriate, and the organisation of national events. This activity will be implemented directly through the regional programmes. As direct support to this activity, the START toolkit (Statistical Advocacy Resources Toolkit), the guide for countries to advocate for statistical development at country level towards public administration, donors, civil society, etc.), will be proposed to the countries wishing to implement a specific advocacy strategy. A review of the impact on the support will be also carried out.

#### **Delivery of messages**

PARIS21 messages will be delivered during international, regional, and sectoral events (Global Advocacy Program) based on a selection of relevant events. It will facilitate the delivery of PARIS21 messages to the international community and especially within donor institutions. Specific support material will be produced such as leaflets, booklets, CD-Roms.

### **C. Partnership**

PARIS21 outcomes can only be achieved by the wider partnership, and the Secretariat will continue to develop tools to help improve partner relations and the effectiveness of the partnership. Some of the partnership activities are described below.

#### **Partnership expansion**

PARIS21 will continue to attempt to reach systematically all partners and actors in the use of statistics and the development of statistical systems. In addition to statisticians, this exercise will include other key PARIS21 stakeholders, including: policymakers, donors, analysts, and

various other users from developing countries; and bilateral, regional, and international institutions.

#### **Partner Reporting on Support to Statistics (PRESS)**

PARIS21 is continuing to set up a Partner Reporting on Support to Statistics (PRESS) system, which will collect and analyse information on support to statistical development by financial and technical partners. The PRESS, which is using the OECD's Creditor Reporting System as the basis for OECD/DAC bilateral reporting on statistical development, will facilitate an easier exchange of information on statistical activities being carried out and planned in recipient countries, and will contribute to improved collaboration in statistical development among partners. This is particularly important at the present time, with the ongoing discussions among partners on scaling-up efforts in statistics, as part of the management for development results agenda. The annual activities will include: extracting CRS information, reviewing and sending questionnaires, data processing and analysis, report preparation, and dissemination.

#### **Prepare and update partners' directory**

The Directory aims to facilitate information exchange and collaboration among members of the statistical community on support to statistical development, in keeping with the principles of the Paris Declaration on Aid Effectiveness. The first version focused on partners supporting statistical development in Africa, the second on all IDA countries, and the third will encompass all developing and transition countries. The activities will include updating and disseminating the Directory every year. This activity will include supporting countries in developing a directory at country level.

#### **Facilitate partners' participation in relevant events**

PARIS21's partnership activities will also include facilitating the participation of developing countries in relevant partner meetings and events (e.g., UNSC, Statcom-Africa).

#### **Revitalise and enrich PARIS21 website**

The PARIS21 website will be upgraded to respond more efficiently to user needs. Success will be measured by monitoring the number of "hits" on the website. A target to achieve and maintain a 5-10% increase has been set.

### **D. Reporting**

Reporting includes a two-pronged approach: the first will be to report on NSDS status and statistical development and the second to assist countries to fulfil their reporting requirements by producing and disseminating reporting guidelines.

#### **Support to country statistical development reporting**

PARIS21 will encourage and assist all developing and transition countries to report regularly on the status of their statistical systems and on the production and use of statistics for development policymaking within the framework of the NSDS. A Country Reporting Tool Kit is being prepared, which will include guidelines on reporting on statistical development and a sample of reports. It will be disseminated through regional workshops and other events (see Regional programmes).

### **Reporting on NSDS progress**

With the NSDS at the very core of PARIS21's objectives, regular NSDS reports will be produced to address progress toward NSDS design and implementation, the main successes and constraints, and lessons to be drawn for the future. This report, which is a requirement for PARIS21 sponsors, is based on a permanent dialogue with recipient countries. The periodicity will be (i) an update of the information midyear and (ii) a fuller report produced annually. All information related to country NSDS progress will be organised on the PARIS21 website.

### **Global report on statistical development**

PARIS21 will pilot a worldwide report on the use of statistics for development and on the status and trends of national statistical systems in developing and transition countries. The objective is to report on the use of statistics in development issues such as MDGs, PRSPs, governance, and the improvement of national and international statistical systems. Structured to consider both geographic and thematic issues, the report would also highlight the evolution, constraints, and best practices in statistical systems and would propose recommendations. The audience would be key policymakers in the international community and in developing countries. The report would be an output of the partnership between countries and sub regional, regional, and international institutions and would apply PARIS21's Statistical Capacity Building Indicators to gather some of the necessary information. Country reports would be produced by the countries themselves. A CD-ROM of country documentation would accompany the report. The report will be finalised in time for the 2009 Consortium meeting.

## **E. Studies and knowledge development**

Countries have indicated the need for more methodological support which could be grouped in the three categories below. Before engaging in the production of a study, PARIS21 carefully reviews existing studies and partners' study programmes. The functions of editing, formatting, translating, printing, and disseminating documents will be centralised in the PARIS21 Secretariat.

### **Studies on NSDS and strategic management**

Proposed studies include additions to the knowledge base; an advocacy paper highlighting the links between statistics and the most significant development projects (e.g., poverty reduction, rural development, food security, access to health and education services); a reference guide on management of statistical systems; and a textbook on strategic management of statistical development.

### **Studies on Use of data**

Proposed studies include dissemination and statistical literacy for users of statistics and further guidance on using the system-wide approach; statistical system and good governance.

### **Studies on statistical development**

Proposed studies include a database of costs of statistical activities will be established and populated with information collected by the regional advisors, supplemented by guidance on funding NSDSs.

## **F. Task teams**

The task team process is a means of bringing together partners to address an issue relevant to the PARIS21 agenda. The current task teams (Virtual Statistical System, Intersect, and Training) are finishing their work, one new task team could be established (Sub national Statistics), and new task teams are planned in the budget if the Steering Committee decides to establish them.

## **G. Management**

### **Organise PARIS21 Partnership meetings (Bureau, Steering Committee, Consortium)**

PARIS21 is governed by a Steering Committee which meets twice per year (May/June and October/November) and by a Bureau which meets three to four times per year in-between Steering Committee meetings, as necessary. The purpose of the second PARIS21 Consortium meeting, tentatively scheduled for November 2009, is for all actors and partners involved in the development of statistics to agree on the overall objectives of statistical development and the use of statistics and on what role everyone is expected to play, in order to understand and take into account the constraints of partners. A detailed paper is available (*P21-SC1-08-CONS*).

### **Tracking Progress of the PARIS21 Partnership (including the Evaluation)**

A three-tier programme of six-monthly, annual, and 3-5 yearly monitoring and evaluation reports is proposed. This reporting will cover progress in PARIS21 Secretariat and Partnership activities, as well as progress of national and international statistical programmes. The proposed programme of tracking reports is provided in document *P21-SC1-08-RPT*.

### 3. Satellite programmes

On 22 May 2008, the International Household Survey Network (IHSN) Management Group will hold a videoconference to finalise the IHSN and Accelerated Data Program (ADP) activities for the second half of 2008 and for the 2009–2010 biennium. The 2009–2010 activities will for the most part be the continuation of activities in the second half of 2008, which are presented in the current progress report (see document *P21-SC1-08-PROG*).

### 4. Costing

The table below presents a summary of the PARIS21 2009–2010 Work Programme Budget, excluding the satellite programmes and Metagora. A more detailed breakdown of activities and costing is available with the Secretariat.

Activities	2009	2010	Total	% of Total
<b>A REGIONAL PROGRAMMES</b>	<b>1,205,000</b>	<b>1,195,000</b>	<b>2,400,000</b>	<b>32.5</b>
A10 Africa Global	80,000	80,000	160,000	2.2
A11 Francophone Africa	250,000	250,000	500,000	6.8
A12 Anglophone Africa	250,000	250,000	500,000	6.8
A20 Latin America & Caribbean Global	50,000	60,000	110,000	1.5
A21 Central America	60,000	60,000	120,000	1.6
A22 Andean Community	35,000	35,000	70,000	0.9
A23 Caribbean	60,000	60,000	120,000	1.6
A30 Arab States Global	100,000	80,000	180,000	2.4
A40 Asia and Pacific Global	250,000	250,000	500,000	6.8
A50 Small states and Islands	50,000	50,000	100,000	1.4
A60 Fragile States and crisis states	20,000	20,000	40,000	0.5
<b>B ADVOCACY</b>	<b>158,000</b>	<b>158,000</b>	<b>316,000</b>	<b>4.3</b>
B1 Support to countries advocacy	50,000	55,000	105,000	1.4
B2 Developing advocacy material	65,000	55,000	120,000	1.6
B3 Organise delivery of P21 messages	43,000	48,000	91,000	1.2
<b>C PARTNERSHIP</b>	<b>179,500</b>	<b>154,500</b>	<b>334,000</b>	<b>4.5</b>
C1 Expand partnership	15,000	15,000	30,000	0.4
C2 Implement PRESS	29,500	29,500	59,000	0.8
C3 Prepare and update Partners Directory	5,000	5,000	10,000	0.1
C4 Facilitate partners participation in relevant events	95,000	55,000	150,000	2.0
C5 Revitalise and enrich P21 website	35,000	50,000	85,000	1.2
<b>D REPORTING</b>	<b>355,000</b>	<b>60,000</b>	<b>415,000</b>	<b>5.6</b>
D1 Support to country stat dev reporting	25,000	15,000	40,000	0.5
D2 Reporting on NSDS progress	40,000	40,000	80,000	1.1
D3 Produce a global report on stat. development	290,000	5,000	295,000	4.0
<b>E STUDIES AND KNOWLEDGE DEVELOPMENT</b>	<b>190,000</b>	<b>185,000</b>	<b>375,000</b>	<b>5.1</b>
E1 Studies on NSDS & Strategic Management	75,000	75,000	150,000	2.0

Activities	2009	2010	Total	% of Total
E2 Studies on Use of Data	75,000	35,000	110,000	1.5
E3 Studies on Statistical Development	40,000	75,000	115,000	1.6
<b>F TASK TEAMS</b>	<b>60,000</b>	<b>55,000</b>	<b>115,000</b>	<b>1.6</b>
F1 Virtual Statistical System	-	-	-	0.0
F2 Intersect	5,000	-	5,000	0.1
F3 Training	10,000	-	10,000	0.1
F4 Sub national Statistics	25,000	25,000	50,000	0.7
F5 New Task Team A	10,000	15,000	25,000	0.3
F6 New Task Team B	10,000	15,000	25,000	0.3
<b>G MANAGEMENT</b>	<b>500,000</b>	<b>285,000</b>	<b>785,000</b>	<b>10.6</b>
G1 Managing PARIS21 Secretariat	80,000	80,000	160,000	2.2
G2 Organisation of PARIS21 partnership events	410,000	90,000	500,000	6.8
G3 Tracking progress of PARIS21 partnership	10,000	115,000	125,000	1.7
<b>I HUMAN RESOURCES</b>	<b>1,302,176</b>	<b>1,347,510</b>	<b>2,649,686</b>	<b>35.9</b>
Staff	1,302,176	1,347,510	2,649,686	35.9
<b>GRAND TOTAL</b>	<b>3,949,676</b>	<b>3,440,010</b>	<b>7,389,686</b>	<b>100.0</b>

## 5. Financial status and funding needs

The table below presents PARIS21 funding needs for 2009 – 2010 (in euros). It should be noted that this represents an evolving situation and that these figures will therefore likely change in the coming weeks, as the Secretariat is currently holding discussions with current and potential donors. An updated financial status will be presented at the 5 June 2008 Donors Meeting.

		2009	2010	Total
<b>Expenditures</b>		<b>3,949,676</b>	<b>3,440,010</b>	<b>7,389,686</b>
<b>Income</b>				
	<b>2008 Balance</b>	<b>2,179,634</b>	<b>0</b>	<b>2,179,634</b>
	<b>Planned / Under discussion</b>	<b>666,667</b>	<b>666,667</b>	<b>1,333,334</b>
	Austria			
	Belgium			
	Canada			
	EFTA			
	EUROSTAT			
	Finland			
	France			
	Germany			
	Ireland			
	Japan			
	Netherlands			
	Norway			
	Spain			
	Sweden			
	Switzerland			
	United Kingdom			
	World Bank	666,667	666,667	1,333,334
<b>Financing Needs</b>		<b>1,103,375</b>	<b>2,773,343</b>	<b>3,876,718</b>